

To: MEMBERS OF THE STRATEGY & RESOURCES
COMMITTEE
Councillors Bourne (Chair), Langton (Vice-Chair), Black,
Bloore, Botten, Caulcott, Cooper, Davies, Elias, Gillman,
Pursehouse and Stamp

for any enquiries, please contact:
customerservices@tandridge.gov.uk
01883 722000

Substitute Councillors: Allen, Groves, Morrow and Sayer

C.C. All Other Members of the Council

24 January 2022

Dear Sir/Madam

STRATEGY & RESOURCES COMMITTEE
TUESDAY, 1ST FEBRUARY, 2022 AT 7.30 PM

The agenda for this meeting of the Committee to be held in the Council Chamber, Council Offices, Station Road East, Oxted is set out below. If a member of the Committee is unable to attend the meeting, please notify officers accordingly.

Should members require clarification about any item of business, they are urged to contact officers before the meeting. In this respect, reports contain authors' names and contact details.

If a Member of the Council, not being a member of the Committee, proposes to attend the meeting, please let the officers know by no later than noon on the day of the meeting.

Yours faithfully,

David Ford
Chief Executive

AGENDA

- 1. Apologies for absence (if any)**
- 2. Declarations of interest**

All Members present are required to declare, at this point in the meeting or as soon as possible thereafter:

- (i) any Disclosable Pecuniary Interests (DPIs) and / or
- (ii) other interests arising under the Code of Conduct

in respect of any item(s) of business being considered at the meeting. Anyone with a DPI must, unless a dispensation has been granted, withdraw from the meeting during consideration of the relevant item of business. If in doubt, advice should be sought from the Monitoring Officer or her staff prior to the meeting.

- 3. Minutes of the meeting held on 11th January 2022 (Pages 3 - 8)**
To confirm as a correct record
- 4. To deal with any questions submitted under Standing Order 30**

5. **Chief Officer Sub-Committee - 13th January 2022** (Pages 9 - 10)
To receive the minutes of this meeting
6. **Investment Sub-Committee - 21st January 2022** (Pages 11 - 22)
To receive the minutes of this meeting and to consider the recommendations contained therein
7. **Strategy & Resources Committee 22/23 draft budget** (Pages 23 - 42)
8. **2022/23 final budget and 2023/24 MTFS** (Pages 43 - 144)
9. **Payments from customers and debt management policy** (Pages 145 - 192)
10. **Improving TDC's financial management and reporting arrangements - Financial Regulations** (Pages 193 - 224)
11. **Future Tandridge Programme** (Pages 225 - 288)
12. **Joint Working Agreement for Finance Services** (Pages 289 - 346)
13. **Pay Policy Statement 2022/23** (Pages 347 - 356)
14. **Timetable of meetings for 2022/23** (Pages 357 - 362)
15. **Any other business which, in the opinion of the Chair, should be considered as a matter of urgency**